





A Toolkit for Service Delivery Providers

HEALTH NEIGHBORHOODS

A Toolkit for Service Delivery Providers

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INTRODUCTION

The Los Angeles County Department of Mental Health (LAC-DMH), Office of Integrated Care, is pleased to welcome you to the Health Neighborhood. Health and mental health providers; public health and substance use disorder treatment providers, along with a variety of social service and community support agencies are joining together to improve the health and wellness of our communities. LAC-DMH offers this Toolkit to assist in the planning, development and participation in the health neighborhood.

The Toolkit provides information which includes, but is not limited to: an overview of the health neighborhood concepts, service delivery readiness assessment tools, an MOU template, Universal Authorization to Release Information, care coordination and referral resources, and resource links.

Please be aware that this information is provided as a reference and is in no way intended to replace or supersede any required practices, protocols or requirements of your agency. It is intended to serve as a resource in moving providers forward toward increased collaboration to better serve consumers¹ and their supports². LAC-DMH anticipates that modifications and enhancements to these resources will be created through the process of collaboration.

LAC-DMH looks forward to our continued work together in developing and implementing the service delivery components of the Health Neighborhoods.

¹ The term "consumer" will be used throughout this toolkit and includes, but is not limited to: clients, patients, residents, non-residents, and anyone who receives or may receive services in the Health Neighborhood.

² The term "supports" will also be used throughout this toolkit and includes, but is not limited to: family members, friends, sponsors, caretakers, guardians, support organizations, and any other entities that provide assistance and care for consumers.

HEALTH NEIGHBORHOOD OVERVIEW

What is the Health Neighborhood Initiative?

The Health Neighborhood Initiative brings together health, mental health, and substance use disorder providers to establish and enhance collaborative relationships and promote the integration of whole-person care. Participating service providers are linked to an extensive network of governmental and community supports including, but not limited to: County and city agencies, educational institutions, housing services, faith-based groups, vocational supports, advocacy and non-profit organizations, prevention programs, social services, etc. These providers come together with vital input from the community to enhance the health and wellbeing of neighborhood residents.

What are the two models that come together to make up a Health Neighborhood³?

1. Community Change Model

The Community Change Model addresses the social determinants of health for a specific population.

"The social determinants of health are the conditions in which people are born, grow, live, work and age. These circumstances are shaped by the distribution of money, power and resources at global, national and local levels." The Community Change Model mobilizes residents, community organizations, and institutions to identify the root causes of specific issues that are impacting a community. The goal of this model is to achieve community-driven health and wellness with a focus on policy and system change.

2. Service Delivery Model

The Service Delivery Model brings together health, mental health, public health and substance use disorder providers in each neighborhood. The aim is to cover all age groups from prenatal to older adults and identify and include culturally and linguistically appropriate services. This collaboration of providers comes together to establish and/or refine referral processes, conduct screenings across agencies, and become further educated on what services are offered by participating providers. Community input is essential in ensuring that services are responsive to the specific needs of the neighborhood residents. The overall goals of the service delivery model are to expand access to services, increase coordination of care between providers, and contain costs.

⁴ World Health Organization, 2012

³ Health Neighborhoods, Summary of Workgroups Sessions, Rigoberto Rodriguez, 2013

What are the advantages for providers who participate in a Health Neighborhood?

- Screen consumers for health, mental health, and substance use disorder issues with the knowledge that there is an array of providers to refer to depending on need.
- Have greater ability to effectively coordinate care for consumers seen by multiple participating providers (e.g. physical health, mental health, and substance use disorder providers).
- Use a variety of culturally and linguistically appropriate health, mental health, and substance use disorder providers to meet the needs of a diverse consumer population.
- Improve treatment adherence and clinical outcomes for consumers through the addition of health, mental health, substance use disorder, and community services and supports.
- Decrease duplication of services by improving communication and care coordination while containing costs.
- Increase providers' understanding of supportive services in the community that may assist in the well-being of those served.

The following page contains a conceptual framework of the Health Neighborhood that brings together both models.

LOS ANGELES COUNTY

Health Neighborhood Conceptual Framework



LOS ANGELES COUNTY STRATEGIC PLAN 2014 Proposed Update

GOAL 2: COMMUNITY SUPPORT AND RESPONSIVENESS

Strategic Initiative 4: Healthy Neighborhood Projects

Use existing resources to initiate local community-involved discussions to pinpoint specific health and behavioral health issues of concern to high-need neighborhoods in Los Angeles County.

Focus Areas:

• Blueprint for creating and sustaining Healthy Neighborhoods

Host a Healthy Neighborhood Planning Summit that brings together relevant County and city agencies, educational and academic institutions, advocacy groups, civic bodies, non-profit organizations, health plans, providers and elected officials to discuss and provide input for creating a blueprint to roll out the Healthy Neighborhoods strategy in Los Angeles County.

• Oversight & Accountability

Develop an inclusive governing body to advise the County and its Departments on the implementation of the blueprint.

Healthy Neighborhood pilot

Identify pilot communities using existing and newly identified resources, and engage community members to initiate discussions on the social determinants of health and behavioral health outcomes and on collaborating to develop community-based strategies for addressing them. The pilot would also assist in the development of governing bodies at the neighborhood level where one does not currently exist, and develop a blueprint for building neighborhood capacity to ensure long-term self-sufficiency.

• Expand access to services

Build upon existing service areas and ethnic or culturally-specific relationships and expand partnerships in each service area to improve access to and coordination of primary care, mental health and substance use treatment services.

• Enhance collaborative care

Develop and publish specific mechanisms to improve referrals, clinical services, care coordination and information sharing functions between all relevant partners.

HEALTH NEIGHBORHOODReadiness Assessment Tools

The Health Neighborhood Readiness Assessment Tools should be used by agencies to examine their readiness for participation in the service delivery component of the Health Neighborhoods. Agencies are asked to examine their current practices in regards to business operations, clinical procedures, and collaboration processes with providers outside of their areas of expertise. Provided are tools that may be helpful as agencies begin to assess their readiness for integration.

- 1. Health Neighborhood Service Delivery Checklist is divided into 3 sections:
 - a. Assessing infrastructure
 - b. Handling data and outcomes
 - c. Understanding leadership and culture
- 2. Organizational Assessment Toolkit for Primary and Behavioral Health Care Integration (OATI) Link to assessment:

http://www.integration.samhsa.gov/operations-administration/OATI Overview FINAL.pdf

The OATI provides an in-depth, agency-level review comprised of 4 major self-assessment tools:

- a. **The Partnership Checklist** can assist organizations in determining the need for a partner, assessing a partner's potential contribution to the partnership, and identifying next steps for how to develop more effective partnerships.
- b. **The Executive Walkthrough** can help leadership see the organization(s) through a customer's eyes. This tool can assess the customer's service levels your organization has achieved through the use of objective data and lay out a path for improving the "customer experience" of individuals who have health and behavioral health needs.
- c. The Administrative Readiness Tool (ART) for Primary Health Behavioral Health Integration assesses the core administrative processes and practices needed to support successful delivery of integrated care.
- d. The COMPASS-Primary Health and Behavioral Health™ (COMPASS-PH/PC) is a continuous quality improvement tool for clinics and treatment programs, whether working in their own integration process or in partnership with others, to develop core integrated capabilities able to meet the needs of service populations with physical and behavioral health issues.

HEALTH NEIGHBORHOOD

Service Delivery Checklist

	Assessing infrastructure	Yes	No	If yes, then who/what?
1	Does your agency have established screening procedures?			□Health □Mental Health □Substance Use
2	Do you assess for issues outside of your specialty area at intake?			□Health □Mental Health □Substance Use
3	Is there a process for determining different levels of care (urgent vs. routine)?			□Health □Mental Health □Substance Use
4	Do you have referral procedures in place with collaborating providers?			□Health □Mental Health □Substance Use
5	Do you have a referral tracking system?			
6	Do you receive information back from collaborating providers when a referral is made?			
7	Do you have HIPAA compliant means of exchanging client/patient information with collaborating providers?			
8	Do you provide training to staff on integration?			
9	Do you provide educational programs on comorbid conditions?			
10	Do you have mandated/established access to care procedures/policies?			
	Handling data and outcomes	Yes	No	
11	Do you collect client/patient data?			
12	Do you track client/patient outcomes?			
13	Do you have an electronic medical/health record system?			
	Understanding leadership and culture	Yes	No	
14	Are leaders actively supporting collaboration?			
15	Is agency committed to a whole person approach to care?			
16	Is collaboration part of agency's strategic plan?			
17	Does agency's policies offer flexibility to staff to perform roles related to collaboration?			

MEMORANDUM OF UNDERSTANDING Overview

The MOU template includes the background for establishing Health Neighborhoods as set forth in the LA County Strategic Plan, Goal 2: Community Support and Responsiveness, Strategic Initiative 4: Health Neighborhoods Projects. There are also provisions that describe essential objectives of the Health Neighborhood, such as:

- Commitment,
- Overview of Parties,
- Medical Records,
- Sharing of Information,
- Meetings and Review,
- Term, Termination and Amendments

Lastly, the MOU template has four (4) form attachments for Health Providers, Mental Health Providers, Public Health Providers, and Substance Use Disorder Treatment Providers, as well as an attachment for a Health Neighborhood boundary map.

The Health Neighborhood MOU template that follows may be used as a guide to assist collaborating providers in memorializing their roles and responsibilities of participation in the Health Neighborhoods.

It is not mandatory however, that this specific MOU template be used by a Health Neighborhood so long as substantially similar objectives are documented and agreed upon by all parties of the Health Neighborhood.

Also included in this section are suggested general guidelines for a process on signing the MOU which was designed to be used due to the inclusion of a Counterparts provision for signing. Additionally, the signing process guidelines include information related to amending in other service providers that might choose to be added into the MOU after its inception date.

MEMORANDUM OF UNDERSTANDING – SERVICE DELIVERY MODEL XXX HEALTH NEIGHBORHOOD

<u>Purpose</u>

The purpose of this multi-party Memorandum of Understanding (MOU) is to formalize the collaborative working relationships between and among the parties and to establish each party's agreement and commitments for the establishment of a "Health Neighborhood Service Delivery Model," in order to improve access to, and coordination of care in "insert here the name of the respective HN".

Background

In June 2014, the County of Los Angeles (County) Chief Executive Office amended the County Strategic Plan, Goal 2: Community Support and Responsiveness, Strategic Initiative 4: Health Neighborhood Projects in order to "pinpoint specific health and behavioral health issues of concern to high-need neighborhoods in Los Angeles County."

This strategic initiative cites five areas of focus that relate to the Health Neighborhood project. These areas of focus include: a blueprint for the creation and sustenance of Health Neighborhoods; oversight and accountability for the implementation of the blueprint; use of Health Neighborhood pilots; expanding access to services for primary care, mental health, and substance use disorder treatment; and the ability to enhance collaboration amongst all relevant providers in areas such as referrals, clinical services, coordination of care, and information sharing.

Several areas within the County of Los Angeles have been identified to serve as pilot Health Neighborhoods. This MOU is designed to formalize and expand partnerships in each of these areas in order to improve access to, and coordination of, primary care, mental health services, and public health and substance use disorder treatment services.

Participating agencies in the XX Health Neighborhood do so voluntarily and may provide services to the patients/clients/consumers in the XXX area, whom they currently serve or will serve in the future.

NOW THEREFORE, the parties agree to formalize and establish the "insert here the name of the respective HN" as follows:

Commitments

To form a Health Neighborhood, the parties have identified, and commit to, the following critical processes:

 Work with each of the other parties to outline the array of services available in the area.

- Provide services to patients/clients/consumers within the scope of participating agencies' expertise and in accordance with applicable eligibility and exclusion criteria.
- Exchange information between providers, as permissible and in keeping with applicable rules and regulations, for the purpose of treatment and care coordination,
- Refer to other partnering agencies for services outside the scope of the referring agency's expertise in accordance with the partnering agencies' eligibility/screening criteria and exclusion criteria,
- Develop an agreed upon mechanism for referrals, response to referrals, and care coordination,
- Respond to partnering agencies' referrals so the outcomes of referrals are clear, consistent and timely as agreed upon by all parties,
- Coordinate care among agencies providing services to the same patients/clients/consumers,
- Identify key contacts within each participating agency for both urgent follow-up and problem resolution, and
- Other key elements that may later be identified by the parties.

Overview of Parties

In consideration of the unique nature of each participating agency, a specific Attachment at the conclusion of this MOU will identify each participating agency and set forth the services provided, the eligibility and exclusion criteria for each agency, and the contact mechanism for both routine and urgent communication and/or problem resolution. Attachment A will be used for primary health care providers; Attachment B will be used for mental health providers; Attachment C will be used for public health providers; and Attachment D will be used for substance use disorder treatment providers.

Medical Records

All parties shall maintain their own separate medical records systems.

Confidentiality and Sharing of Information for Referrals and Care Coordination

All participating agencies agree that the medical records and health information associated with each agency are confidential. Applicable State and federal laws and regulations may include, but are not limited to the Health Insurance Portability and Accountability Act of 1996 (HIPAA), Welfare and Institutions Code (WIC) section 5328 et seq., the Confidentiality of Medical Information Act (CMIA) Civil Code 56 et seq., and 42 CFR Part 2. Each party is responsible for ensuring that it adheres to any applicable legal requirements pertaining to the confidentiality of its information and medical records.

To the extent permitted by law, the parties will share health information and/or medical records as necessary to make referrals, respond to referrals, and to coordinate a patient/client/consumer's care. Certain laws permit health care providers to share confidential health information with other health care providers for purposes of

treatment, referral, and coordination of care. Laws also permit the sharing of client information with a written patient/client/consumer authorization that meets all applicable legal requirements. Each party is responsible for ensuring that it adheres to any applicable legal requirements pertaining to the confidentiality of its information and medical records.

All participating agencies shall ensure that staff who receive patient/client/consumer medical information, protected health information (PHI), and/or mental health or substance use disorder treatment information from another agency shall abide by all State and federal statutes, rules, and regulations regarding the confidentiality of such information, including, but not limited to HIPAA, WIC, CMIA, 42 C.F.R. Part 2, as applicable, and shall not further use or disclose such information unless required or permitted by law.

Registration, Financial Screening, and Fee Collection Each party is responsible for its own registration, financial screening, and fee collection for each patient/client/consumer that it serves.

<u>Reimbursement for Services</u> Each party will be responsible for its own submission of claims for reimbursement related to the services provided by their respective agency and no party will seek reimbursement for services from any other party or submit claims for reimbursement for services provided by any other party.

<u>Costs</u> This MOU is a non-financial agreement. Parties shall not receive compensation for entering into this MOU and each party shall bear its own costs of participation and no party will receive compensation from any other party for costs incurred as a consequence of entering into this MOU.

<u>Meetings and Review</u> Participating agencies will agree to meet at mutually agreed upon intervals to discuss program implementation, address and resolve any operational issues.

<u>Term</u> This MOU is effective on the date of signature by all parties and shall remain in full effect until terminated as set forth below.

<u>Termination</u> Any party to this MOU may terminate its participation without cause, provided written notice is given at least 30 calendar days in advance to all remaining parties. Notice shall be provided to the party's Executive level contact person as specified on Attachment A, B, C, or D, as applicable. The parties may terminate this MOU at any time upon the mutual agreement of all parties.

<u>Amendment</u> The parties may amend this MOU from time to time by a written amendment signed by an authorized representative from each party.

Attachments to this MOU The parties may revise information contained in the Attachment(s) to this MOU from time to time and without an amendment to this MOU to

reflect changes or updates to such information, and are obligated to provide the revised Attachment to all other parties' Executive Contacts, and/or their appointed designees.

<u>No Third Party Beneficiaries</u> Nothing in this MOU, express or implied, is intended to nor shall be construed to confer upon any person or entity, other than the parties to this Agreement, any remedy or claim under or by reason of this MOU as third-party beneficiaries or otherwise. The terms of this Agreement are for the sole and exclusive benefit of the parties to this MOU.

<u>Counterparts</u> This MOU may be executed in one or more counterparts; all counterparts shall be deemed to constitute one document and shall have the same force and effects as if all signatures had been obtained on one document. Further, a faxed or other form of electronic signature shall have the same force and effect as an original signature.

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execute this MOU as of this day of	,	Ю
Agency Name:	_	
Ву:	_	
Printed Name:	_	
lto.		

List of Attachments

Attachment A – Health Provider

Attachment B – Mental Health Provider

Attachment C – Public Health Provider

Attachment D – Substance Use Disorder Treatment Provider

Attachment E – Health Neighborhood Boundary Map

HEALTH NEIGHBORHOOD MOU Attachment					
Agency Information (Corporate o	r Administrativ	ve)			
Name:					
Address:					
City:	State:		ZIP Code:		
Phone:	<u> </u>	Fax:			
How many sites does this agency had Health Neighborhood?*	ave where servi	ces are provided t	hat will participate in this		
Agency Contact Information (Cor	porate or Admiı	nistrative)			
Primary Agency Contact Person:					
Title:					
Phone:	e: E-mail: Fax:				
*Please include separate attachn How many attachments are inclu		ite where you pro	ovide services.		
	SITE INFO	RMATION			
Address:					
City:	State:		ZIP Code:		
Phone:	Fax:		Hours of Operation:		
SITE CONTACT INFORMATION					
Primary Site Contact Person:	Primary Site Contact Person:				
Title:					
Phone:	E-mail:		Fax:		

REFI	ERRAL CONTA	CT INFORMATION	N	
Referral Contact Person:				
Title:				
Phone:		Fax:		
Mailing Address:				
City:	State:		ZIP Code:	
Best methods for referrals to be rec	eived:			
SERVICES				
Please list all services that agency is willing to make available for this Health Neighborhood and the age groups that are served. (case management, emergency services, etc.):				
Please provide your agencies accepted payment sources and include information on sliding scale, Medical, Medicare, uninsured/uninsurable, and other types of insurance accepted:				
Treatment capabilities (languages served, hearing-impaired services, etc.):				
REFERRAL ELIGIBILITY INFORMATION				
Please provide any referral eligibility and exclusion criteria for the services in your agency that other providers in your Health Neighborhood should be made aware of:				

HEALTH NEIGHBORHOOD MOU Attachment				
Agency Information (Corporate o	r Administrativ	ve)		
Name:				
Address:				
City:	State:		ZIP Code:	
Phone:	<u> </u>	Fax:		
How many sites does this agency had Health Neighborhood?*	ave where servi	ces are provided t	hat will participate in this	
Agency Contact Information (Cor	porate or Admiı	nistrative)		
Primary Agency Contact Person:				
Title:				
Phone:	E-mail: Fax:			
*Please include separate attachn How many attachments are inclu		ite where you pro	ovide services.	
	SITE INFO	RMATION		
Address:				
City:	State:		ZIP Code:	
Phone:	Fax:		Hours of Operation:	
SITE CONTACT INFORMATION				
Primary Site Contact Person:				
Title:				
Phone:	E-mail:		Fax:	

REFE	ERRAL CONTA	CT INFORMATION	J	
Referral Contact Person:				
Title:				
Phone:		Fax:		
Mailing Address:				
City:	State:		ZIP Code:	
Best methods for referrals to be rec	eived:			
CEDIMOEC				
SERVICES				
Please list all services that agency is willing to make available for this Health Neighborhood and the age groups that are served. (case management, emergency services, etc.):				
Please provide your agencies accepted payment sources and include information on sliding scale, Medical, Medicare, uninsured/uninsurable, and other types of insurance accepted:				
Treatment capabilities (languages served, hearing-impaired services, etc.):				
REFERRAL ELIGIBILITY INFORMATION				
Please provide any referral eligibility and exclusion criteria for the services in your agency that other providers in your Health Neighborhood should be made aware of:				

HEALTH NE	IGHBORHO	OOD MOU A	ttachment	
Agency Information (Corporate o	r Administrativ	re)		
Name:				
Address:				
City:	State:		ZIP Code:	
Phone:		Fax:		
How many sites does this agency had Health Neighborhood?*	ave where servio	ces are provided t	hat will participate in this	
Agency Contact Information (Corprimary Agency Contact Person:	porate or Admir	nistrative)		
Trimary Agency Contact I crson.				
Title:				
Phone:	E-mail:		Fax:	
*Please include separate attachn How many attachments are inclu		te where you pro	ovide services.	
	SITE INFOR	RMATION		
Address:				
City:	State:		ZIP Code:	
Phone:	Fax:		Hours of Operation:	
SITE CONTACT INFORMATION				
Primary Site Contact Person:				
Title:				
Phone:	E-mail:		Fax:	

REFE	ERRAL CONTA	CT INFORMATION	J		
Referral Contact Person:					
Title:					
Phone:		Fax:			
Mailing Address:					
City:	State:		ZIP Code:		
Best methods for referrals to be rec	eived:				
SERVICES					
Please list all services that agency is willing to make available for this Health Neighborhood and the age groups that are served. (case management, emergency services, etc.):					
Please provide your agencies accepted payment sources and include information on sliding scale, Medical, Medicare, uninsured/uninsurable, and other types of insurance accepted:					
Treatment capabilities (languages served, hearing-impaired services, etc.):					
REFERRAL ELIGIBILITY INFORMATION					
Please provide any referral eligibility and exclusion criteria for the services in your agency that other providers in your Health Neighborhood should be made aware of:					

HEALTH NEI	GHBORHO	OOD MOU A	ttachment		
Agency Information (Corporate	or Administrat	ive)			
Name:					
Address:					
City:	State:		ZIP Code:		
Phone:		Fax:			
How many sites does this agency Health Neighborhood?*	have where serv	vices are provide	d that will participate in this		
Agency Contact Information (Co	rporate or Adm	ninistrative)			
Primary Agency Contact Person:					
Title:					
Phone:	E-mail:		Fax:		
*Please include separate attach How many attachments are incl		site where you p	orovide services.		
	SITE INFO	RMATION			
Address:					
City:	State:		ZIP Code:		
Phone:	Fax:		Hours of Operation:		
SITE CONTACT INFORMATION					
Primary Site Contact Person:					
Title:					
Phone:	E-mail:		Fax:		

REFERRAL CONTACT INFORMATION				
Referral Contact Person:				
Title:				
Phone:		Fax:		
Mailing Address:				
City:	State:		ZIP Code:	
Best methods for referrals to be re	eceived:			
SERVICES				
Please list all services that agency is willing to make available for this Health Neighborhood and the age groups that are served. (case management, emergency services, etc.):				
Please provide your agencies accepted payment sources and include information on sliding scale, Medical, Medicare, uninsured/uninsurable, and other types of insurance accepted:				
Treatment capabilities (languages served, hearing-impaired services, etc.):				
REFERRAL ELIGIBILITY INFORMATION				
Please provide any referral eligibility and exclusion criteria for the services in your agency that other providers in your Health Neighborhood should be made aware of:				

SIGNING PROCESS FOR A HEALTH NEIGHBORHOOD (HN) MOU

- 1. An agency must first complete (in its entirety) their respective Service Provider Attachments (Attachments) (A-D as applicable) for each of its participating sites and turn the Attachments into the respective DMH SA District Chief (or their appointed designee) so they can be reviewed for completion.
- 2. The respective DMH SA District Chief (or their appointed designee) will confirm with the agency if the Attachments have been completed appropriately and/or if the Attachments are in need of any revisions. If revisions are requested, then the agency will need to resubmit the revised Attachments to DMH SA District Chief (or their appointed designee).
- 3. The DMH SA District Chief (or their appointed designee) will select a cut-off date for the initial completion of Attachments. Once DMH collects all applicable Attachments from each agency, DMH will then combine Attachments into one single MOU, thereby certifying it as the complete HN MOU so it can be copied and distributed accordingly for signature via the Counterparts clause in the MOU.
 - **a.** The Counterpart clause cites:
 - "This MOU may be executed in one or more counterparts; all counterparts shall be deemed to constitute one document and shall have the same force and effects as if all signatures had been obtained on one document. Further, a faxed or other form of electronic signature shall have the same force and effect as an original signature."
 - **b.** DMH's Office of Integrated Care (OIC) will serve as the lead agency in securing the collected documents electronically, certify the MOU as complete, and return the finalized completed MOU with all Attachments back to the DMH SA District Chief (or their appointed designee) for dissemination to the signing agencies.
- **4.** Upon receipt of the HN MOU, each agency must then complete the signature block portion on the signature page of the MOU and return just the original signature page to the DMH SA District Chief (or their appointed designee) in one of the following manners:
 - **a.** Hand delivery or Messenger Service the documents
 - **b.** Mail the documents
 - **c.** Pdf the documents and submit electronically
 - d. Fax the documents
- **5.** The DMH SA District Chief (or their appointed designee) will then forward all agency signature pages to OIC to be electronically secured and filed.
- **6.** Once all signature pages are electronically stored by OIC, they will be sent collectively to each of the signing agencies for their respective filing.

An agency that wishes to participate in the HN after the initial signing is eligible to participate in the HN, through an amendment. For these agencies follow the process below.

Amendment Signing Process Guidelines

- **1.** Each time a new agency chooses to join the existing HN, a new amendment must be drafted accordingly.
- **2.** Amendments will proceed sequentially by number (1,2,3, etc.).
- **3.** If more than 1 agency is ready to join in the HN simultaneously, then the same (next numbered Amendment) can be utilized (Example: Two separate agencies are ready to join the HN at the same time, and thus both agencies will be part of Amendment No. 3.)
- 4. Complete Steps 1 and 2 from the MOU signing process on page 1.
- 5. The DMH SA District Chief (or their appointed designee) will select a cut-off date for the Attachments of any agency looking to be added to the HN via the signing of an Amendment. Once DMH collects all applicable Attachments from each agency, DMH will then combine Attachments into one single Amendment, thereby certifying it as the complete HN MOU Amendment so it can be copied and distributed accordingly for signature via the Counterparts clause in the Amendment.
 - **a.** The Counterpart clause cites:
 - "This Amendment may be executed in one or more counterparts; all counterparts shall be deemed to constitute one document and shall have the same force and effects as if all signatures had been obtained on one document. Further, a faxed or other form of electronic signature shall have the same force and effect as an original signature."
 - **b.** DMH's Office of Integrated Care (OIC) will serve as the lead agency in securing the collected documents electronically, certify the Amendment as complete, and return the finalized completed Amendment with all Attachments back to the DMH SA District Chief (or their appointed designee) for dissemination to the signing agencies. (This shall include the new agencies joining the HN, as well as all existing HN agencies.)
- **6.** Upon receipt of the Amendment, each agency must then complete the signature block portion on the signature page of the Amendment and return just the original signature page to the DMH SA District Chief (or their appointed designee) in one of the following manners:
 - a. Hand delivery or Messenger Service the documents
 - **b.** Mail the documents
 - c. Pdf the documents and submit electronically
 - **d.** Fax the documents

- **7.** The DMH SA District Chief (or their appointed designee) will then forward all agency signature pages to OIC to be electronically secured and filed.
- **8.** Once all signature pages are electronically stored by OIC, they will be sent collectively to each of the signing agencies for their respective filing.

UNIVERSAL AUTHORIZATION TO RELEASE INFORMATION Overview

This draft Universal Authorization to Release Information form allows for the exchange, disclosure and use of medical, mental health, substance use treatment, and other sensitive information among health care providers in a Health Neighborhood.

This draft authorization details a purpose for disclosure, advisements on revocation, information on Privacy Law, checkboxes for what may be disclosed, and the term of the authorization.⁵

The Health Neighborhood's Universal Authorization to Release Information form may be used to assist collaborating providers in exchanging information on shared consumers and referrals.

It is not mandatory that this specific Authorization to Release Information form be used by the providers in a Health Neighborhood if a form regarding authorization (consent) for the use and disclosure of PHI is completed and consistent with all applicable federal and State rules and regulations.

⁵ As of January 26, 2015, the Department of Mental Health's County Counsel has reviewed this draft authorization, however respective Counsels for Health and Public Health have yet to review and comment.

This draft has been approved by DMH County Counsel only.



COUNTY OF LOS ANGELES HEALTH NEIGHBORHOOD

AUTHORIZATION (CONSENT) FOR THE USE AND DISCLOSURE OF PROTECTED HEALTH INFORMATION, INCLUDING MEDICAL, MENTAL HEALTH, SUBSTANCE USE TREATMENT, AND OTHER SENSITIVE INFORMATION

Last Name,	First Name	Date of Birth (Mo/D/Yr)	
Neighborhoo enhance you coordinating s health provide may need to s	d. Health care pur health and we services provided lers, and substance	providers on the attached list providers in a Health Neighbork Ilness by improving your acceptly primary care providers, mental abuse treatment providers. The about you to make referrals and inated.	nood work together to ss to services and by health providers, public se health care providers
care, and the permission to information in care or a refe health insurar	health care proves share my health my medical recorerral for care, include information, x	are providers on the attached lisviders to whom I have been refer information with each other. The distance that the health care provider belowing any assessments, diagnourage, [expand]. I specifically given to be shared.	erred for care, have my nis includes any and al elieves is relevant to my ses, laboratory results
Institution Instit	ons Code 5328, ex DS information and ent	on and records made confident xcluding psychotherapy notes defi d records, including test results, eva abuse treatment records and inform	ned by 45 CFR 164.501 aluations, diagnoses, mation, defined by 42
Sexual	ly transmitted dise	ease(s) information and records	DRAFT
The health info		ared may include paper, oral,	ONLY
HOA.1121994.1			

This draft has been approved by DMH County Counsel only.



COUNTY OF LOS ANGELES HEALTH NEIGHBORHOOD

ADVISEMENTS: PLEASE READ CAREFULLY:

You Have the Right to Receive a Copy of This Authorization.

You Have the Right to Revoke This Authorization. At any time, you have the right to revoke this Authorization providing your permission to share your information. To do so, your revocation must be in writing. You may submit your revocation to: [SPECIFY TO WHOM AND WHERE TO SUBMIT REVOCATION.] If you revoke your Authorization, the revocation will not affect the sharing of information already done in reliance on your signing this form or prevent the sharing of your information when legally permissible to do so.

Federal Health Information Privacy Law. The Health Insurance Portability and Accountability Act of 1996 (HIPAA) is a federal law that protects the privacy of your health information. When you sign an Authorization form to share your health information, the information that is shared may no longer be protected by HIPAA and your information may be subject to re-disclosure. The health care providers on the attachment are all regulated by HIPAA and other privacy laws, and they will not re-disclose your information unless legally permitted to do so.

Treatment, Payment, Eligibility for Benefits is not Conditioned on Your Signing. Signing this form is voluntary and your ability to receive treatment, payment, enrollment, or eligibility for benefits is not conditioned on your signing this form. AUTHORIZATION: I have reviewed this form and I understand what it says. By signing it, I agree to allow my health information as described on this form to be shared for the purposes stated on this form. EXPIRATION: This Authorization will expire If blank, this Authorization will expire three years after the date this form is signed. First Name Date of Birth (Mo/D/Yr) Last Name, Signature of Patient/Client/Consumer (or Legal Representative): DRAFT DATE: / Month Day Year **ONLY** If not signed by legal representative, state relationship and authority to do so: (e.g. Conservator, parent)

HOA.1121994.1

This draft has been approved by DMH County Counsel only.



COUNTY OF LOS ANGELES HEALTH NEIGHBORHOOD XXX HEALTH NEIGHBORHOOD PROVIDERS

PF	SIM	ΔRY	CARE	PRO'	VIDERS
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MENTAL HEALTH PROVIDERS

SUBSTANCE USE DISORDER TREATMENT PROVIDERS

PUBLIC HEALTH CLINICS AND AGENCIES



HOA.1121994.1

CARE COORDINATION AND REFERRAL RESOURCES

This section contains an explanation of care coordination as well as tools that can be used within the Health Neighborhoods to facilitate care coordination, referral processes and tracking referrals between providers.

1. What is Care Coordination?

It is important to develop a common understanding of the term "care coordination" across participating agencies in the Health Neighborhood, particularly as we move to integrated, whole-person care. In many respects, care coordination is at the very heart of the service delivery model and has the utmost power in determining the consumer's experience of care as well as the quality and cost of the services received by the consumer. Yet, care coordination may be understood differently by various stakeholders.

For the purpose of the Health Neighborhoods, it may be useful to borrow a definition from the Agency for Health Research and Quality (AHRQ). As noted in the Care Coordination Measures Atlas, Updated 2014, Pub. No. 14-0037-EE, "The systematic review authors combined the common elements from many definitions to develop one working definition for use in identifying reviews of interventions in the vicinity of care coordination and, as a result developed a purposely broad definition:

Care coordination is the deliberate organization of patient care activities between two or more participants (including the patient) involved in a patient's care to facilitate the appropriate delivery of health care services. Organizing care involves the marshalling of personnel and other resources needed to carry out all required patient care activities and is often managed by the exchange of information among participants responsible for different aspects of care."

According to AHRQ, key areas of coordination activities include the following:

- Establishing accountability and agreeing on responsibility
- Communicating/sharing knowledge
- Helping with transitions of care
- Assessing patient needs and goals
- Creating a proactive care plan
- Monitoring and follow up, including responding to changes in patients' needs
- Supporting patients' self-management goals
- Linking to community resources
- Working to align resources with patient and population needs

Additional information on Care Coordination is available at the reference noted above and in the Resource Links portion of the Toolkit.

- 2. Care Coordination Between Providers Form (MH 707) is the existing DMH form for providers to use to communicate about care coordination. A new Provider Communication Form is currently being developed and will be added to this toolkit when it becomes available.
- 3. Health Neighborhood Referral and Care Coordination Log is a tool to assist providers in a Health Neighborhood to keep track of consumers that are being referred to other agencies or for whom contact is attempted with another agency for care coordination purposes. The log is designed to assist in the identification of any challenges to referral and/or care coordination so that remedies may be implemented. The log captures which agency the referral was sent to, if a response was received, what the response was, how long it took, and when an appointment was given. Each agency that sends the initial referral is responsible for completion of the log. This log contains a limited number of data elements for tracking activity in the Health Neighborhoods. Additional data elements may be added for each neighborhood depending on their specific needs.

Examples of such changes may include:

- a. The participating agencies in a Health Neighborhood may choose to track a certain demographic, like Age Group (Child, TAY, Adult or Older Adult). It is recommended however, that the form does not contain any elements that are considered as a specific identifier, for example patient name, medical record number, date of birth, or date of admission.
- b. It may also be helpful to include the area served by the neighborhood (city name, zip codes, etc.) directly on the form.

MH 707 Revised 10/28/14

CARE COORDINATION BETWEEN PROVIDERS

CLIENT					
Name: Medi-Cal CIN: DOB:					
Address: Phone Number:					
Gender: Client's Preferred Language:					
Caregiver's Name (if appropriate): Caregiver's Preferred Language:					
Payor Source: Medi-Cal Only Medicare Only Medi-Medi Uninsured Other					
SENDER	RECIPIENT				
Agency:	Agency:				
Contact Person:	Contact Person:				
Phone Number:	Phone Number:				
Fax Number:	Fax Number:				
E-Mail:	E-Mail:				
Affiliation: DMH (Directly Operated) DMH (Contract Agency) DHS LACare (health) Beacon (behavioral health) Kaiser HealthNet(health) MHN(behavioral health) Molina Anthem Care1st CareMore SAPC Other Unknown For Health Plans/Agencies, MR#	Affiliation: DMH (Directly Operated) DMH (Contract Agency) DHS LACare (health) Beacon (behavioral health) Kaiser HealthNet(health) MHN(behavioral health) Molina Anthem Carelst CareMore SAPC Other Unknown				
PURPOSE OF INFORMATION (Check as many boxes as applicable)					
Referral Transfer Discharge Coordination Recommendation Consultation Change in Level of Care Other					
INFORMATION REQUESTED/PROVIDED on form attached faxed: Date Time					
(Check as many boxes as applicable.) Assessment Summary Treatment Plan Discharge Plan Diagnosis Medications Treatment Information Laboratory (specify) Other (specify) Comments:					
SIGNATURES					
	Title:				
Contact Information (if different from Sender information above):					
Signature: Date:					
ABSENCE OF MEDICAL NECESSITY FOR SPECIALTY MENTAL HEALTH SERVICES (Only complete if applicable)					
Date Medical Necessity Determined Absent: Rendering Provider's Supervisor Name					
Date Medical Necessity Determined Absent: Rendering Provider's Supervisor Name Contact Information (if different from Sender information above):					
Signature:	Date:				
This worldwist information is provided to an income with first 17 1 11	DMH EST ONLY				
This confidential information is provided to you in accord with State and Federal laws and regulations including but not limited to applicable Welfare and Institutions code, Nivil Code and HIPAA Privacy Standards. Duplication of this information for further Nivil Code and HIPAA Privacy Standards.	DMH USE ONLY ame: IS/IBHIS#:				
disclosure is prohibited without prior written authorization of the client/authorized	gency: Provider #: Los Angeles County – Department of Mental Health				

Original Copy - Receiving Agency Copy - Initiating Agency

CARE COORDINATION BETWEEN PROVIDERS

CARE COORDINATION BETWEEN PROVIDERS

Purpose: This form is for use by mental health/health/substance use providers when requesting information from

or providing information to other health/mental health/substance use providers for purposes such as

transferring, coordinating care, or responding back to a referral.

Completion Instructions: (All sections are to be completed by the provider initiating the form)

On the top of the form, select if this is a "Request for Information" or "Providing Information"

Client:

- Fill-in the specific client information requested on the form.
- If appropriate, enter in the caregiver's name and preferred language. These fields are not required to be completed.
- Payor Source: only one box should be checked; if "Other" is checked, fill in the specific payor source information.

Sender:

- The person completing the form should fill in their information as requested on the form.
- Under "Affiliation", select the most appropriate entity overseeing the Sender's agency.
- For Health Plans/Agencies, there is an optional field for entering in a Medical Record (MR) number.

Recipient:

- The person completing the form (Sender) should complete the information for who the form is intended to be sent (Recipient).
- Under "Affiliation", select the most appropriate entity overseeing the Recipient's agency. Select "unknown" if the
 overseeing entity for the Recipient is not known. Note: SAPC stands for the Department of Public Health
 Substance Abuse Prevention & Control.

Purpose of Information:

• Check off the purpose of the form. Multiple boxes may be checked. If "Other" is checked, please specify.

Information Requested/Provided:

- Identify if the information requested/provided is on the form and/or attached to the form and/or faxed. If faxed, identify the date and time the document(s) was faxed.
- Check off the information that is being requested or provided. Multiple boxes may be checked and additional
 comments may be provided. If "Laboratory" is checked, please identify the types of labs. If "Other" is checked,
 please specify.

Signatures:

- If information is being provided on the form and/or the absence of medical necessity was determined, the Rendering Provider information must be completed.
- If the Rendering Provider's contact information is different from the contact information identified under "Sender", enter in the Rendering Provider's contact information.

Absence of Medical Necessity For Specialty Mental Health Services:

- If this form is being used to notify the recipient that the client does not meet medical necessity criteria for Specialty Mental Health Services, enter the date this was determined.
- The Rendering Provider's supervisor must then sign the form and provide contact information (if different from the contact information identified under "Sender").

NOTE: Sharing information must comply with all HIPAA rules. DMH Directly Operated staff should refer to DMH Policy & Procedures related to HIPAA Privacy. Other providers should refer to their own legal counsel and policies.

Filing Procedures for DMH:

- Paper Chart: File chronologically in Section 2 Correspondence of the Clinical Record
- IBHIS: Scan into the Correspondence folder.

Health Neighborhood Referral and Care Coordination Log

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Comments				
If applicable, date appointment scheduled at receiving agency				
If applicable, date response to referral received				
Outcome of Referral (ex. appt given; unable to contact client, etc.				
Did agency receive a response to the referral? (Yes or No)				
Referral Sent to Which Agency				
Date of Initial Referral				

* This log includes suggested data points for collection in the Health Neighborhood. PLEASE DO NOT SEND PROTECTED HEALTH INFORMATION (PHI)

MANAGED CARE RESOURCES

This section contains resources and tools that may be used by service providers when assisting consumers who are enrolled in Medi-Cal Managed Care Plans for Los Angeles County. These include:

1. The LAC DMH Revenue Management Division (RMD) Bulletin dated 1/14/13 provides a brief overview of a Medi-Cal Managed Care Plan, a Prepaid Health Plan program, which allows recipients to enroll in Health Maintenance Organization(s) (HMOs), as an alternative to the Medi-Cal fee-for-service program.

This bulletin additionally provides samples of eligibility messages for both carved out and non-carved out mental health services.

If you need further information, please contact LAC DMH RMD at (213) 480-3444 or RevenueManagement@dmh.lacounty.gov.

- 2. The Medi-Cal Managed Care Member Services Contact Information includes contact phone numbers for both L.A. Care and Health Net Health Plans.
- 3. The Referral and Transition in Level of Care with Medi-Cal Managed Care Members section consists of two tables: one is for new referrals from Federally Qualified Health Centers/Community Clinics to mental health services, and the other is for members already in treatment for mental health services. The "New Referrals" table provides referral instructions with a "No wrong door" approach for Specialty and Non-Specialty Mental Health Services. The "Transition in Level of Care" table for members already in mental health treatment provides step-by-step instructions on how to transition from one level of care to another.

If you need further information, please contact the consumer's health plan. The phone numbers for health plans are provided on the Medi-Cal Managed Care Member Services Contact Information document.

RMD Bulletin

Knowledge is power...



Medi-Cal Managed Care Plans

(Re-issued - With More Eligibility Message Samples!)

The Medi-Cal managed care plan is a Prepaid Health Plan (PHP) program designed to allow Medi-Cal recipients to enroll in Health Maintenance Organizations (HMOs) as an alternative to the Medi-Cal fee-for-service program. The purpose of the PHP program is to develop a more efficient delivery of care to Medi-Cal recipients, reduce inflationary costs of Medi-Cal, and to improve the access to and continuity of Medi-Cal services. Medi-Cal managed care plans are *not* considered other health coverage (OHC).

The State implemented the Specialty Mental Health Services Consolidation Program for Medi-Cal recipients currently receiving or requiring outpatient or medical professional mental health services. Under the consolidation program, coverage for specialty mental health services is offered through the Mental Health Plans (MHPs) in California's 58 counties. The Department of Mental Health is the mental health plan for Los Angeles County. This means that public mental health services funded by Medi-Cal are separate from the physical health services offered in the managed care system. The State believes that "carving out" mental health care ensures that specialty mental health services will be provided more appropriately and effectively.

Recipients eligible for Medi-Cal are entitled to the full range of benefits authorized by Medi-Cal. If a client is a Medi-Cal beneficiary and has assigned their Medi-Cal benefit to an HMO, Short-Doyle/Medi-Cal providers are allowed to treat the client and bill Medi-Cal for mental health services rendered. Before rendering services to recipients enrolled in a Medi-Cal managed care plan, providers must verify Medi-Cal eligibility through the Integrated System (IS) or by using one of the following three methods: Point of Service (POS) device, calling the Automated Eligibility Verification System (AEVS) at 1-800-456-AEVS (2387), or visiting the Medi-Cal website at https://www.medi-cal.ca.gov/Eligibility/Login.asp.

Once eligibility is verified, a copy of the eligibility verification should be placed in the client's financial folder and the mental health service(s) should be billed to Medi-Cal in the IS. Below are several sample eligibility responses that will assist you with identification of a Medi-Cal Managed Care plan and distinguishing it from other health coverage:

DOES NOT APPLY TO FEE-FOR-SERVICE PROVIDERS RevenueManagement@dmh.lacounty.gov

RMD Bulletin No.: DMH 13-006 January 14, 2013

RMD Bulletin

Knowledge is power...

CARVED OUT MENTAL HEALTH SERVICES (MHS) Services may be billed directly to Medi-Cal through the IS

Sample 1: Regular Medi-Cal with MHS Carved out

SUBSCRIBER LAST NAME: Doe. EVC #: 000000ZX0. CNTY CODE: 19. PRMY AID CODE: 3N. MEDI-CAL ELIGIBLE W/ NO SOC/SPEND DOWN. HEALTH PLAN MEMBER: PHP-L.A. CARE HLTH PLAN: MEDICAL CALL (123) 123-1234. HCP: ANTHEM BLUE CROSS CALL: (123) 123-1234. PCP: DR. K CALL: (123) 123-1234. ACCESS DENTAL PLAN: DENTAL CALL (123)123-1234

Sample 2: Regular Medi-Cal with MHS Carved out

SUBSCRIBER LAST NAME: XXXX. EVC #: XXXX. CNTY CODE: 19. PRMY AID CODE: 34. MEDI-CAL ELIGIBLE W/ NO SOC/SPEND DOWN. HEALTH PLAN MEMBER: PHP-L.A. CARE HLTH PLAN: MEDICAL CALL (123) 123-1234. HCP: LA CARE HLTH PLAN CALL: (123) 123-1234. PCP: DR. B CALL: (123) 123-1234

NON CARVED OUT MENTAL HEALTH SERVICES (MHS) Services MUST be billed to ALL eligible third-party benefits BEFORE claiming to Medi-Cal

Sample 3: Regular Medi-Cal with OHC

SUBSCRIBER LAST NAME: XXXX. EVC #: XXXX. CNTY CODE: 19. PRMY AID CODE: 60. 1ST SPECIAL AID CODE: 4F. MEDI-CAL ELIGIBLE W/NO SOC/SPEND DOWN. HEALTH PLAN MEMBER: PHP-L.A. CARE HLTH PLAN: MEDICAL CALL (123) 123-1234. HCP: KAISER CALL: (123) 123-1234. PCP: DR. K CALL: (123) 123-1234. OTHER HEALTH INSURANCE COV UNDER CODE K - KAISER. CARRIER NAME: KAISER PERMANENTE HEALTH PLAN. ID: XXXXXXXXX. COV: OIM P

Sample 4: Regular Medi-Cal with OHC

SUBSCRIBER LAST NAME: XXXX. EVC #: XXXX. CNTY CODE: 19. PRMY AID CODE: 60. MEDI-CAL ELIGIBLE W/ NO SOC/SPEND DOWN. HEALTH PLAN MEMBER: PHP-L.A. CARE HLTH PLAN: MEDICAL CALL (123) 123-1234. HCP: CARE FIRST CALL: (123) 123-1234. PCP: DR. C CALL: (123) 123-1234. OTHER HEALTH INSURANCE COV UNDER CODE V. CARRIER NAME: CALIFORNIA CARE BLUE CROSS HMO. ID: XXXAXXXXX. CARRIER NAME: DENTAL NET BLUE CROSS. ID: XXXAXXXXXX. COV: OIM P D

Sample 5: Regular Medi-Cal, Medicare and Medicare Part D with NO OHC

SUBSCRIBER LAST NAME: XXXX. EVC #: XXXX. CNTY CODE: 19. PRMY AID CODE: 1H. MEDICAL ELIGIBLE W/ NO SOC/SPEND DOWN. PART A, B AND D MEDICARE COV W/HIC #XXXXXXXXX . MEDICARE PART A AND B COVERED SVCS MUST BE BILLED TO MEDICARE BEFORE BILLING MEDI-CAL. MEDICARE PART D COVERED DRUGS MUST BE BILLED TO THE PART D CARRIER BEFORE BILLING MEDI-CAL. CARRIER NAME: HUMANA INSURANCE COMPANY. COV: R

RMD Bulletin No.: DMH 13-006

January 14, 2013

RMD Bulletin

Knowledge is power...

Sample 6: Regular Medi-Cal, Medicare, Medicare Part D and with OHC

SUBSCRIBER LAST NAME: XXXX. EVC #: XXXX. CNTY CODE: 19. PRMY AID CODE: 60. MEDICAL ELIGIBLE W/ NO SOC/SPEND DOWN. PART A, B AND D MEDICARE COV W/HIC #XXXXXXXXX . MEDICARE PART A AND B COVERED SVCS MUST BE BILLED TO MEDICARE BEFORE BILLING MEDI-CAL MEDICARE PART D COVERED DRUGS MUST BE BILLED TO THE PART D CARRIER BEFORE BILLING MEDI-CAL. OTHER HEALTH INSURANCE COV UNDER MEDICARE RISK HMO. CARRIER NAME: EVERCARE COV: OIM R

Below is a list of the Medi-Cal Managed Care Plans for Los Angeles County in effect at this time:

- L.A. Care Health Plan
- Blue Cross of California Partnership Plan, Inc.
- Care1st Partner Plan, LLC
- Kaiser Permanente (KP) California, LLC (KA)
- Health Net Community Solutions, Inc. (Health Net)
- Molina Healthcare of California Plan Partner, Inc.

We're here to help you...

If you have any questions or require further information, please do not hesitate to contact RMD at (213) 480-3444 or RevenueManagement@dmh.lacounty.gov.

RMD Bulletin No.: DMH 13-006

January 14, 2013

DOES NOT APPLY TO FEE-FOR-SERVICE PROVIDERS RevenueManagement@dmh.lacounty.gov

Medi-Cal Managed Care Member Services Contact Information **Health Net Direct** (800) 675-6110 (888) 665-4621 HEALTH NET CALIFORNIA DEPARTIMENT OF HEALTH CARE SERVICES Molina L.A. CARE HEALTH PLAN **Anthem Blue Cross** Kaiser Permanente L.A. Care Direct 6066-688 (888) (800) 605-2556 (800) 464-4000 (888) 285-7801 Care 1st

Created by L.A. Care Health Plan (4/22/2015)

L.A. County Medi-Cal Managed Care Members
New Referrals from FQHC/Community Clinic to Mental Health Care

Referral from FQHC / Community Clinic with	To Specialty Mental Health Services (through DMH)	To Non-Specialty Mental Health Services (through Health Plan)	Not sure what level of mental health care is needed
No mental health services in organization	OK to do direct referral to the DMH (800) 854-7771	For L.A. Care members, Contact Beacon: 877-344-2858	No wrong door Use algorithm in the screening form to help identify level of care.
	or Refer directly to DMH provider in the health neighborhood network	Response to referral: Routine – receipt of referral within 5 days Urgent – receipt of referral within 3 days	Use the screening form for urgent DMH appt.
Health Plan-contracted, non-specialty mental health services in organization	OK to do direct referral to the DMH (800) 854-7771	Provide services	provider or Health Plan. No wrong door Use algorithm in the screening form to help identify level of care
	or Refer to DMH specialty mental health		Use the screening form for urgent DMH appt.
	provider in the health neighborhood network		Refer for evaluation to either DMH provider or Health Plan
Specialty MH services in organization (but not contracted with health plan for non-specialty mental	Provide services in organization or	For L.A. Care members, Contact Beacon: 877-344-2858	No wrong door Use algorithm in the screening form to help identify level of care.
health services)	If geographically or programmatically better for member, refer to nearby specialty provider	Response to referral: Routine – receipt of referral within 5 days Urgent – receipt of referral within 3 days	Use the screening form for urgent DMH appt.
			Refer for evaluation to either DMH provider or Health Plan
Both specialty and health plan- contracted, non-specialty mental health services in organization	Provide services in organization Or	Provide serivces	No wrong door Use algorithm in the screening form to help identify level of care.
	If geographically or programmatically better for member, refer to nearby specialty provider		Use the screening form for urgent DMH appt.
			Refer for evaluation to either DMH provider or Health Plan

L.A. Care Medi-Cal Managed Care: Transition in Level of Care for Members Already in Mental Health Treatment

Transition from specialty mental health (DMH) to non- specialty (Beacon)	Transition from non-specialty (Beacon contractor) to specialty care WITHIN the same organization	Transition between levels of care WITHIN the same organization
Step 1) DMH specialty mental health provider assessment of need for lower level of care.	Step 1) Non-specialty MH provider assessment of need for higher level of care.	If your organization has both DMH and Beacon Medi-Cal contracts, the process is:
Use the Care Coordination form to document. Requires signature by the clinical administrator / director at the specialty MH agency.	 Use the Care Coordination form to document. Requires signature by the clinical administrator / director at the non-specialty MH agency. 	Step 1) Current clinician assessment of need for new level of care (higher or
Step 2) Call Beacon at (877) 344-2858 to request transition of care.	Step 2) Call Beacon at (877) 344-2858 to request transition of care.	lower). • Document care
 Can request specific provider (e.g. local FQHC with Beacon contract) Best practice - refer to non-specialty provider in same organization as PCP, if available. Best practice - respect the member's preference / choice. 	 Can request specific provider (e.g. nearby DMH provider in Health Neighborhood network) Best practice - respect the member's preference / choice. 	coordination. Requires signature by clinical supervisor, in addition to treating clinician.
Step 3) Beacon will provide care through contracted provider	Step 3) Beacon will arrange for transition to DMH provider	Step 2) File documentation in the member's chart
 Appointment info will be provided to member & referring provider. 	 Appointment info will be provided to member & referring provider. 	
Routine – Beacon acknowledges referral within 5 days	Routine – Beacon acknowledges referral within 5 days Urgent – Beacon acknowledges referral within 3 days	
Step 4) DMH specialty mental health provider notifies member's PCP of new Beacon mental health provider.	Step 4) Non-specialty MH provider notifies member's PCP of new DMH mental health provider.	Step 3) Provide care at the new level and bill through the appropriate contract.
 Must have member consent to share information regarding MH. 	 Must have member consent to share information regarding MH. Beacon can assist with contacting PCP if needed. 	

For any behavioral health questions, and/or support, please contact the L.A. Care Behavioral Health Services Team during business hours at: (844) 858-9940 or behavioralhealth@lacare.org

L.A. Care Behavioral Health Website: http://www.lacare.org/providers/behavioral-health/behavioral-health-services

Prepared by L.A. Care Health Plan (8/10/2015)

RESOURCES LINKS

INTEGRA	ATING CARE			
A Standard Framework for Levels of	http://www.integration.samhsa.gov/resource/standard-			
Integrated Healthcare	<u>framework-for-levels-of-integrated-healthcare</u>			
SAMHSA-HRSA	http://www.integration.samhsa.gov/			
Center for Integrated Health Solutions				
Essential Elements of Effective Integrated	http://www.integration.samhsa.gov/workforce/teamme			
Primary Care and Behavioral Health Teams	mbers/EssentialElementsofanIntegratedTeam.pdf			
Integrated Health Services – What and Why?	http://www.who.int/healthsystems/technical_brief_fin			
	al.pdf			
Integrating Behavioral Health Across the	http://www.hpoe.org/resources/hpoehretaha-			
Continuum of Care	guides/1588			
Integrating Behavioral Health and Primary	http://www.integration.samhsa.gov/workforce/Final_T			
Care Services: Opportunities and Challenges	echnical Report on Primary Care -			
for State Mental Health Authorities	Behavioral Health Integration.final.pdf			
Integrated Behavioral Health Project – The	http://www.ibhp.org/uploads/file/TheBusinessCasefor			
Business Case for Bidirectional Integrated	BidirectionalIntegratedCare7-13-10.pdf			
Care	<u> </u>			
Integration of Mental Health, Substance Use,	http://www.integration.samhsa.gov/sliders/slider 10.3			
and Primary Care Services – Embracing Our	.pdf			
Values from a Client and Family Member	- pu			
Perspective				
Integrating Physical and Behavioral Health –	http://www.rwjf.org/en/library/research/2014/01/integ			
Strategies for Overcoming Legal Barriers to	rating-physical-and-behavioral-healthstrategies-for-			
Health Information Exchange	overc.html			
Agency for Healthcare and Research Quality –	http://integrationacademy.ahrq.gov/lexicon			
The Academy – Lexicon for Behavioral Health	http://megrationacademy.amq.gov/texteon			
and Primary Care Integration				
Eliminating Disparities through the Integration	http://www.hogg.utexas.edu/uploads/documents/OMH			
of Behavioral Health and Primary Care	%20Report_FINAL-FINAL.pdf			
Services for Racial and Ethnic Minority	<u>70201Cport_1 II VAL-1 II VAL.pur</u>			
Populations, Including Individuals with				
Limited English Proficiency				
Partners in Health Interagency Collaboration	http://calmhsa.org/wp-			
Toolkit	content/uploads/2013/04/IBHP_Interagency_Collabor			
TOOIRIT	ation Tool Kit 2013.pdf			
AIMS Center – Advancing Integrated Mental	http://aims.uw.edu/resource-library/collaborative-			
Health Solutions – Collaborative Care	care-implementation-guide			
	<u>care-implementation-guide</u>			
Implementation Guide California Health and Human Services Agency	http://www.chhs.ca.gov/pages/pritab.aspx			
	http://www.cinis.ca.gov/pages/piitau.aspx			
– California State Health Care Innovation Plan				
CARE COORDINATION				
Care Coordination. Agency for Healthcare	http://www.ahrq.gov/professionals/prevention-			
Research and Quality (June 2015)	chronic-care/improve/coordination/index.html			
Closing the Quality Gap: A Critical Analysis of	http://www.ncbi.nlm.nih.gov/books/NBK44015/pdf/B			
Quality Improvement Strategies. Volume 7 –	ookshelf_NBK44015.pdf			
Care Coordination				

RESOURCES LINKS (cont.)

	1 // 1
Coordinating Your Care	http://www.medicare.gov/manage-your-
	health/coordinating-your-care/coordinating-your-
	care.html
Coordinating Care in the Medical	http://pcmh.ahrq.gov/sites/default/files/attachments/C
Neighborhood: Critical Components and	oordinating%20Care%20in%20the%20Medical%20N
Available Mechanisms	eighborhood.pdf
COMMUNITY CI	HANGE INITIATIVES
Best Start Communities – First 5 LA	http://www.first5la.org/index.php?r=site/tag&id=576
The California Endowment – Building Healthy Communities	http://www.calendow.org/places/
City of Los Angeles Promise Zone Initiative	https://www.hudexchange.info/onecpd/assets/File/Pro
City of Los Angeles I Tomise Zone initiative	mise-Zones-Designee-Los-Angeles.pdf
	misc-Zones-Designee-Los-Angeles.pdr
COMMUNITY-BASED	RESEARCH & RESOURCES
An Implementation Evaluation of the	http://www.ncbi.nlm.nih.gov/pmc/articles/PMC37583
Community Engagement and Planning	<u>95/</u>
Intervention in the CPIC Depression Care	
Improvement Trial	
Los Angeles County Department of Public	http://publichealth.lacounty.gov/ha/docs/kir_2013_fin
Health – Key Indicators of Health - March	als.pdf
2013	
Center for the Study of Social Policy –	http://www.cssp.org/community/neighborhood-
Neighborhood Investment	investment
Frontiers of Health Services Management –	https://uwphi.pophealth.wisc.edu/publications/other/fr
Engaging Stakeholders in Population Health	ontiers-of-health-services-management-vol30-
	num4.pdf
Community-Based Participatory Research: A	http://www.policylink.org/sites/default/files/CBPR.pd
Strategy for Building Healthy Communities	<u>f</u>
and Promoting Health through Policy Change	-
AGEN	CY LINKS
Los Angeles County	http://www.lacounty.gov/
Los Angeles County Department of Mental	http://dmh.lacounty.gov/
Health	<u>intpiriuminatodalityigo ir</u>
Los Angeles County Department of Public	http://publichealth.lacounty.gov/
Health	<u> </u>
Los Angeles County Department of Health	http://dhs.lacounty.gov/
Services	
L.A. Care Health Plan	http://www.lacare.org/
Health Net Health Plan	https://www.healthnet.com/
Insure the Uninsured Project – Los Angeles	http://itup.org/tag/los-angeles-2/
Los Angeles County Department of Public	http://dpss.lacounty.gov/dpss/IGR/pdf/2015_Resource
Social Services - 2015 Resource Guide	Guide.pdf
Social Services - 2015 Resource Guide	_Outuc.put